

Manufacturing Technology Conference 2023

Bright society

How to become a manufacturing expert in the blink of an eye



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INFORMATION SEEKING

How do we look for information?

Stage 1: Initiation	Identification of the need and the problem
Stage 2: Formulation	Definition of the issue and the keywords
Stage 3: Exploration	Gain knowledge of the topic
Stage 4: Evaluation	Determine which sources of information are the most relevant
Stage 5: Closure	Summarize and report the information to transfer the knowledge

How have our search behaviors evolved over the years?

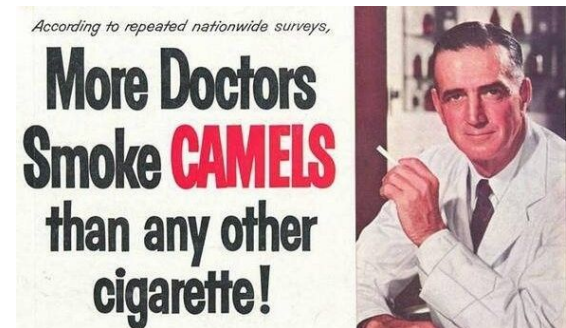
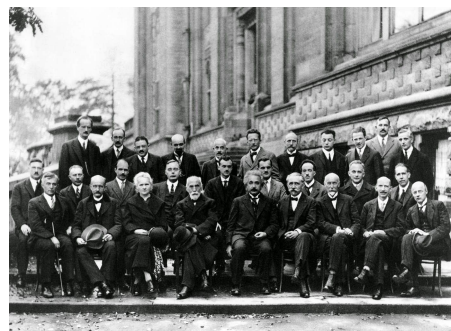
Evolution of information seeking

20th century:

Few editors/authors/conferences

High level science but not broadly diffused to the public

Accessing the information is difficult



Evolution of information seeking

21st century:

Development of better search engines

New tools are accessible

Easy access to information



 Clarivate
Web of Science™


Tik Tok



**Information
sources are
biased**

 YouTube



LinkedIn®



Google

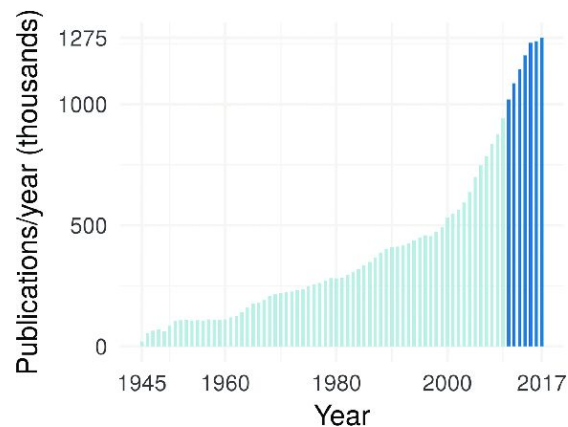
What about scientific research?

21st century:

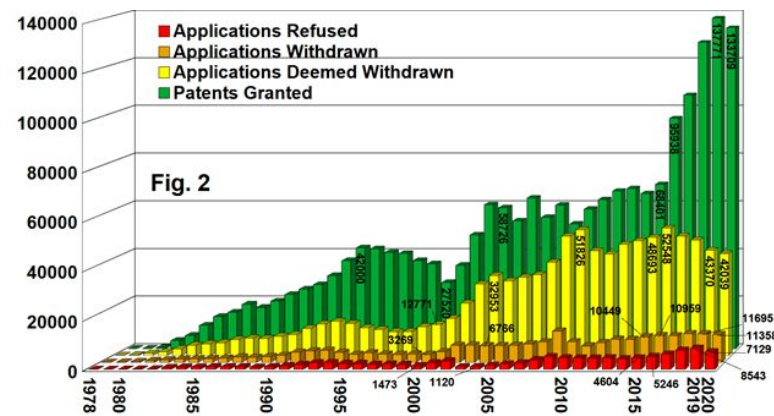
Number of patents/scientific publications follow an exponential trend

Lots of editors/authors/conferences

Rise of open science



Annual rate of biomedical publications



Evolution in the number of patents per year



**How to decide
what information
is of interest ?**

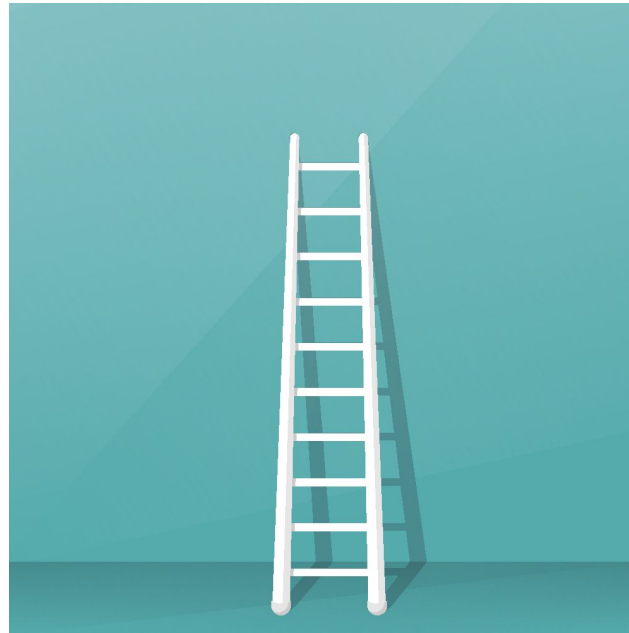


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TECHNOLOGY SCOUTING

How do you define a problem?

I want to clean external windows of a skyscraper

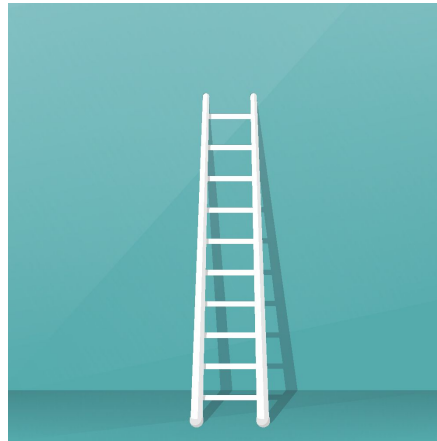


Traditional technology search



Let's try this instead!

I want to clean external windows → I would like to raise a person in height ...



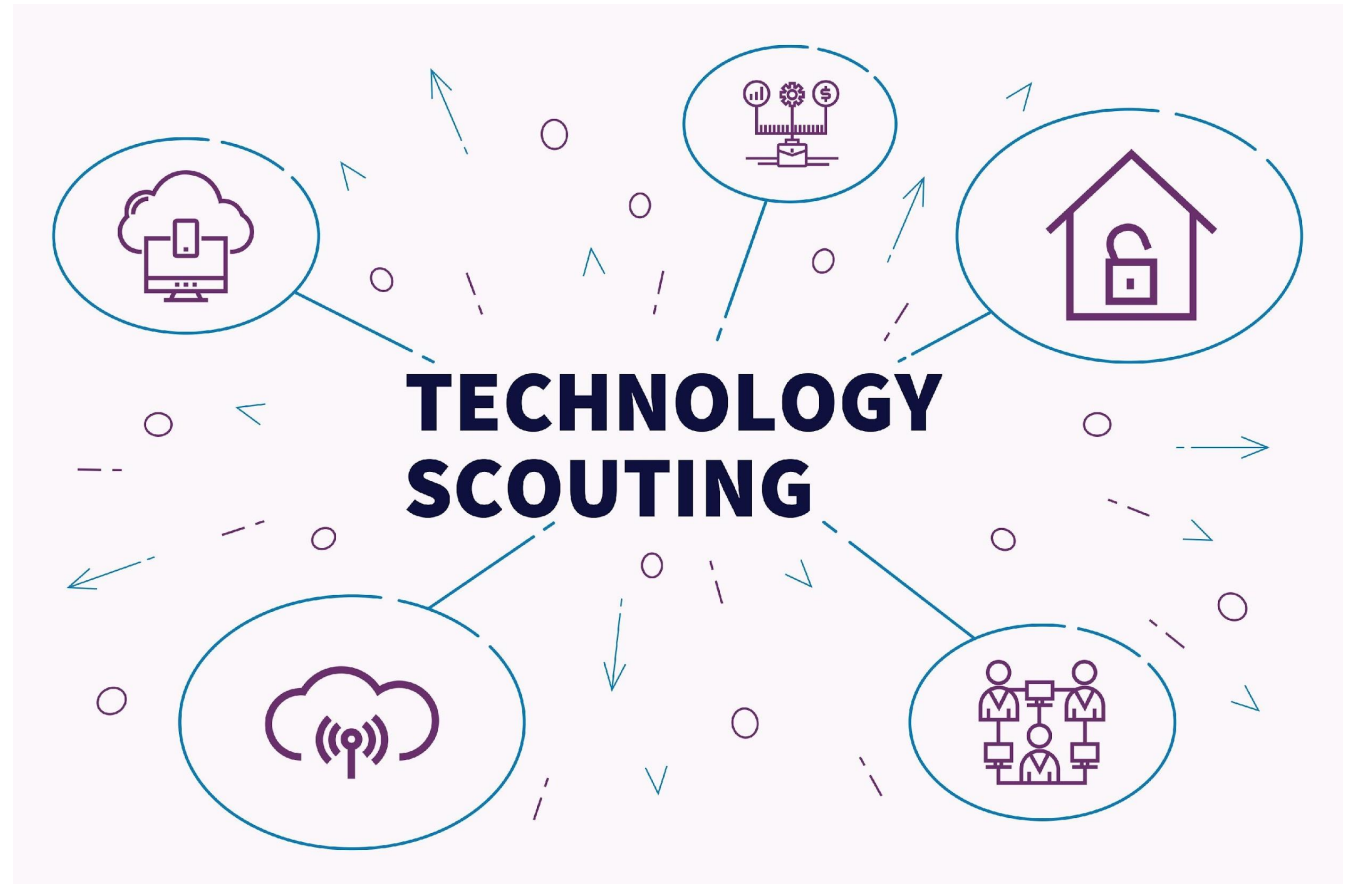
What is technology scouting?

Technology management:

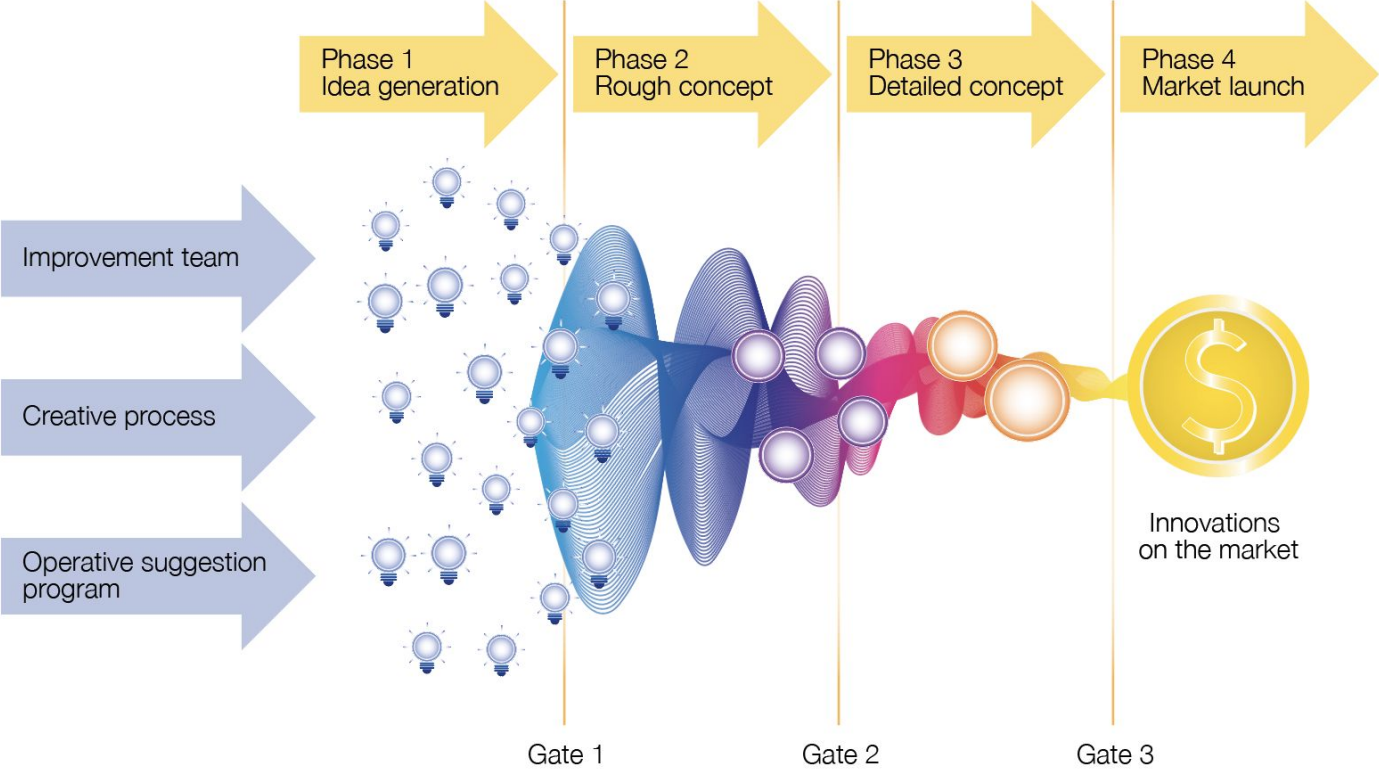
- Identifying emerging tech
- Channeling into an organization
- Supporting the acquisition

Strategic purposes:

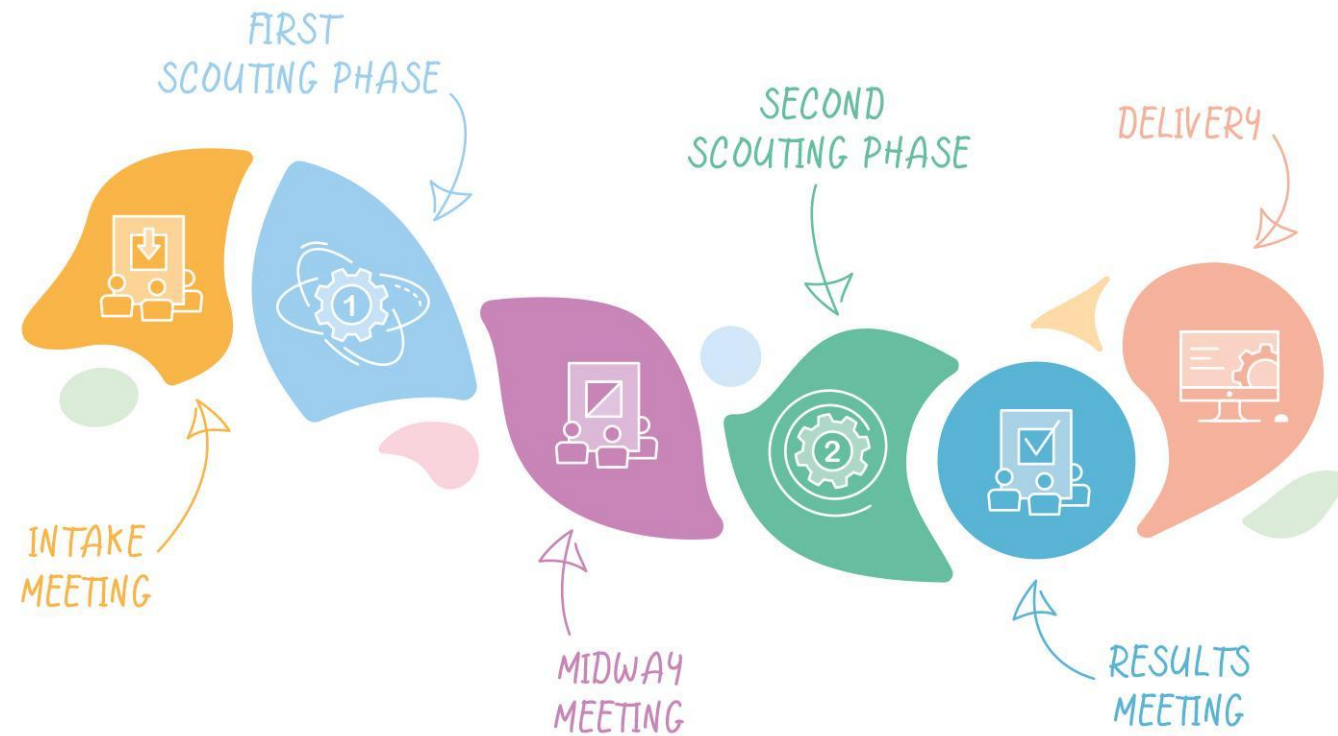
- Technology roadmapping
- Competitive intelligence
- Market overview



Innovation funnel



Bright technology scouting



Methodology

Natural language processing (NLP)



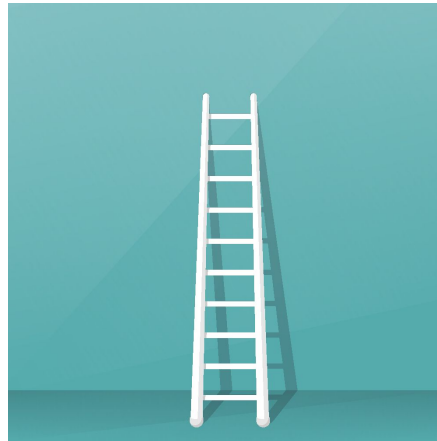
Semantics

Text mining

Boolean search

Remember the ladder?

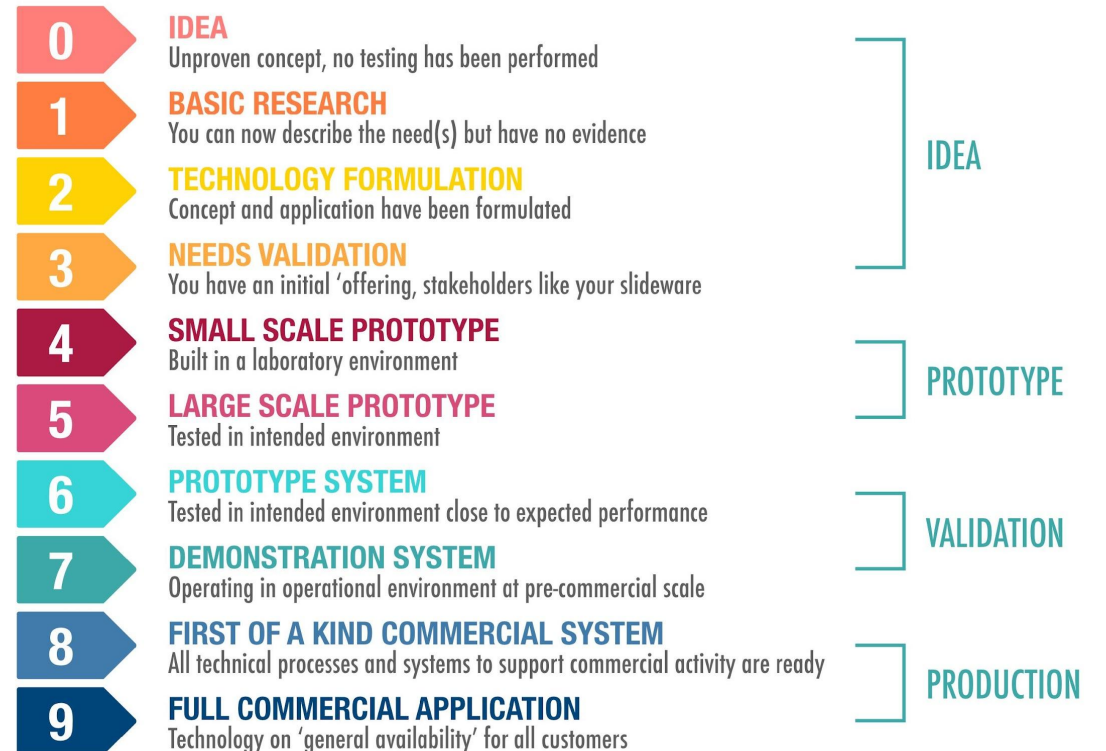
I want to clean external windows → I would like to raise a person in height



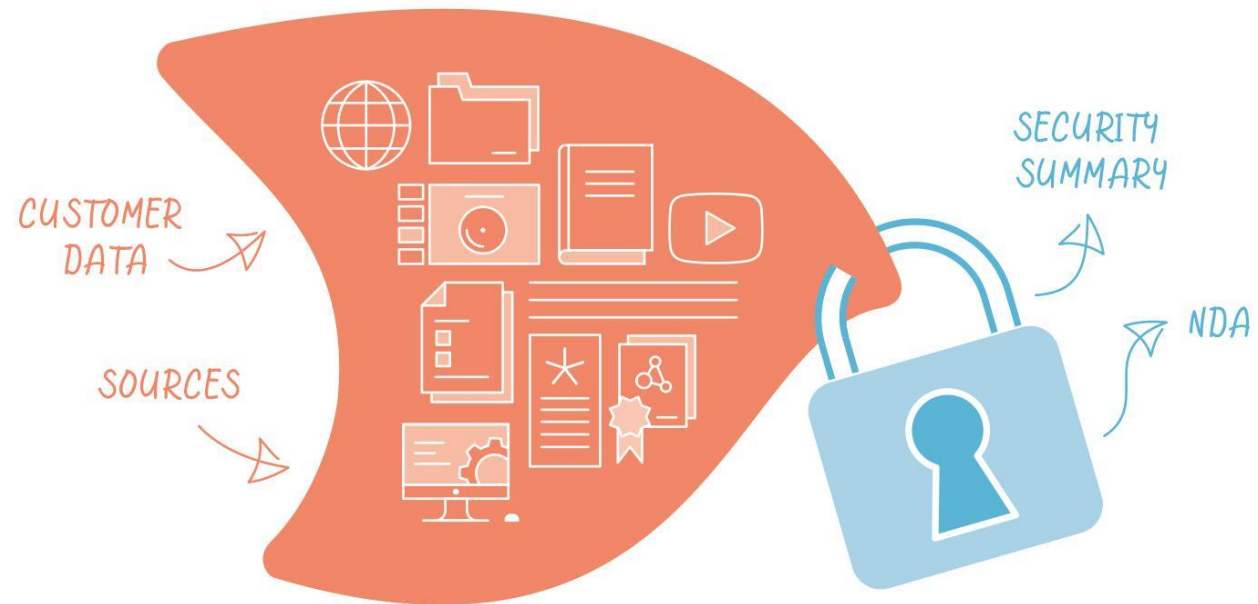
Database

- Research grants, publications, patents
- Clinical trials, SEC filings
- University opportunities
- Web documents
- Startups and company websites

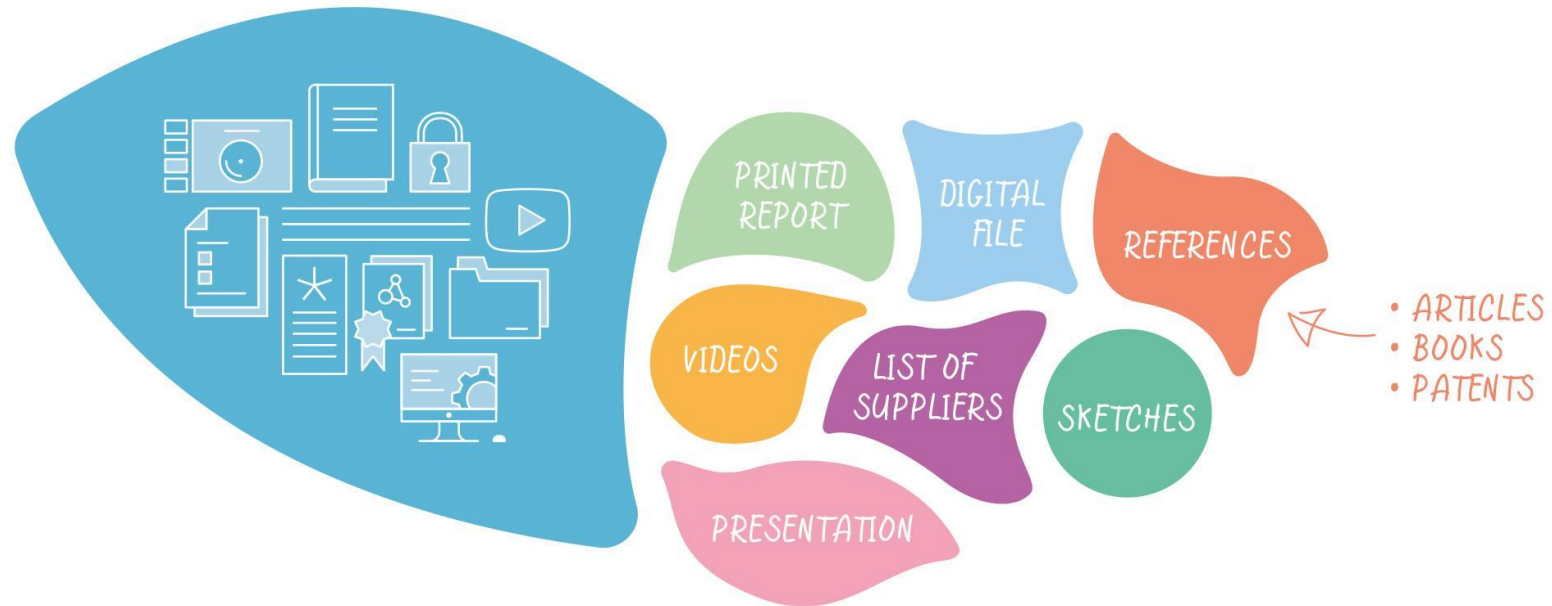
TECHNOLOGY READINESS LEVELS - TRL



Data safety



Deliverables

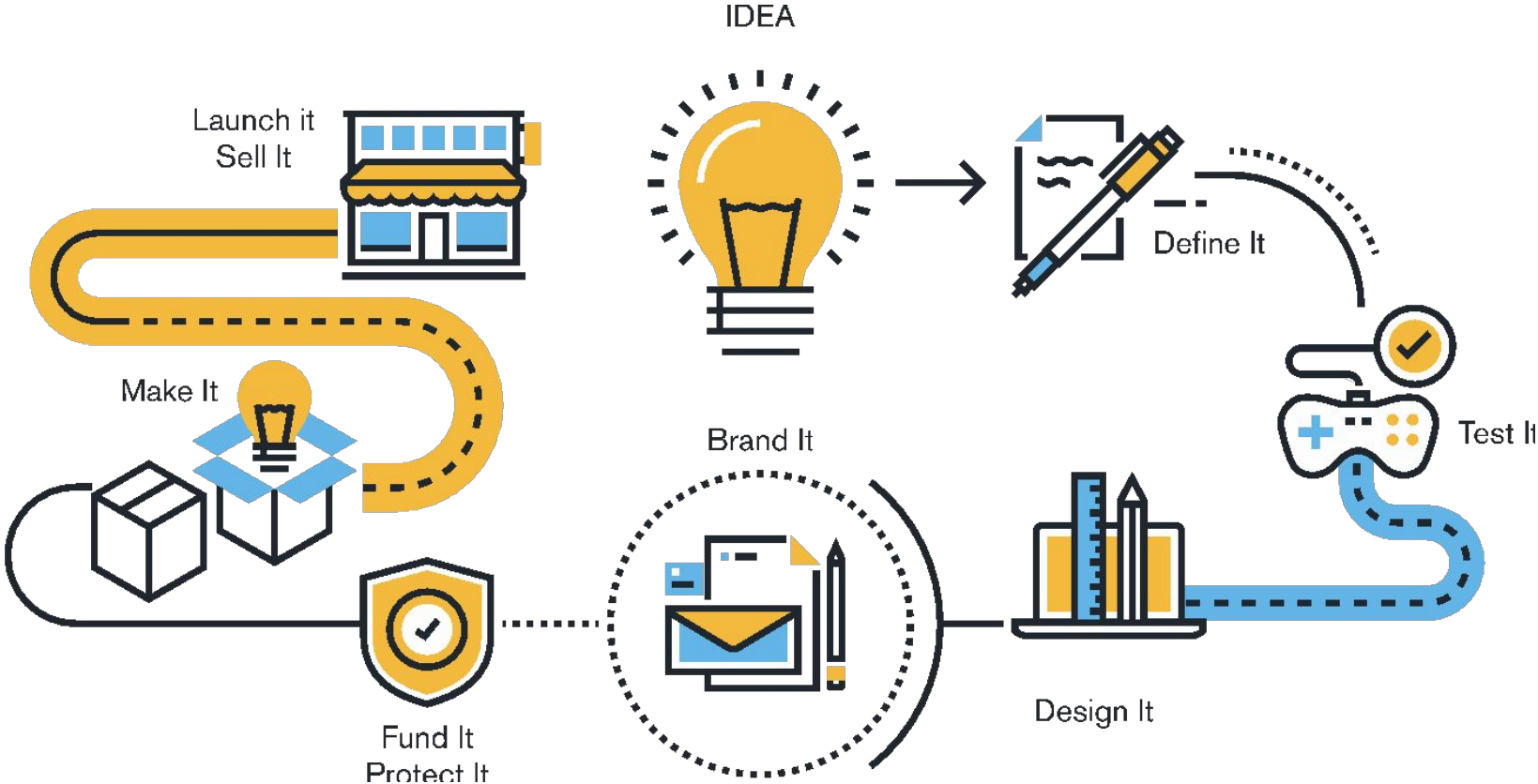


Advantages

- Confidential and secure
- Not dependent on # of clicks
- Fast and cost effective
- Reduces noise
- Provides
 - ✓ Maturity assessment
 - ✓ Supplier overview
- Enables
 - ✓ Open innovation
 - ✓ Strategic decisions
 - ✓ Technology management



Accelerate product development



Why technology scouting?

	Traditional Technology search	New generation Technology scouting
Timeline	3-6 months	2-6 weeks
Time investment	High	3 hours of your team
Cost	High	Low
Effectiveness	Low / Medium	High
Bias results	High	Low



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THE IMPORTANCE OF SOFT SKILLS

Statements

- The more knowledge you have on a specific topic, the better you are at it.
- Self awareness is key for high performance engineers.
- In the future, critical thinking will increasingly be done for us by computers.



$$KG = AM \times AV \times SoD$$

Knowledge Growth = AMount of data x AVailability of data x Speed of Development

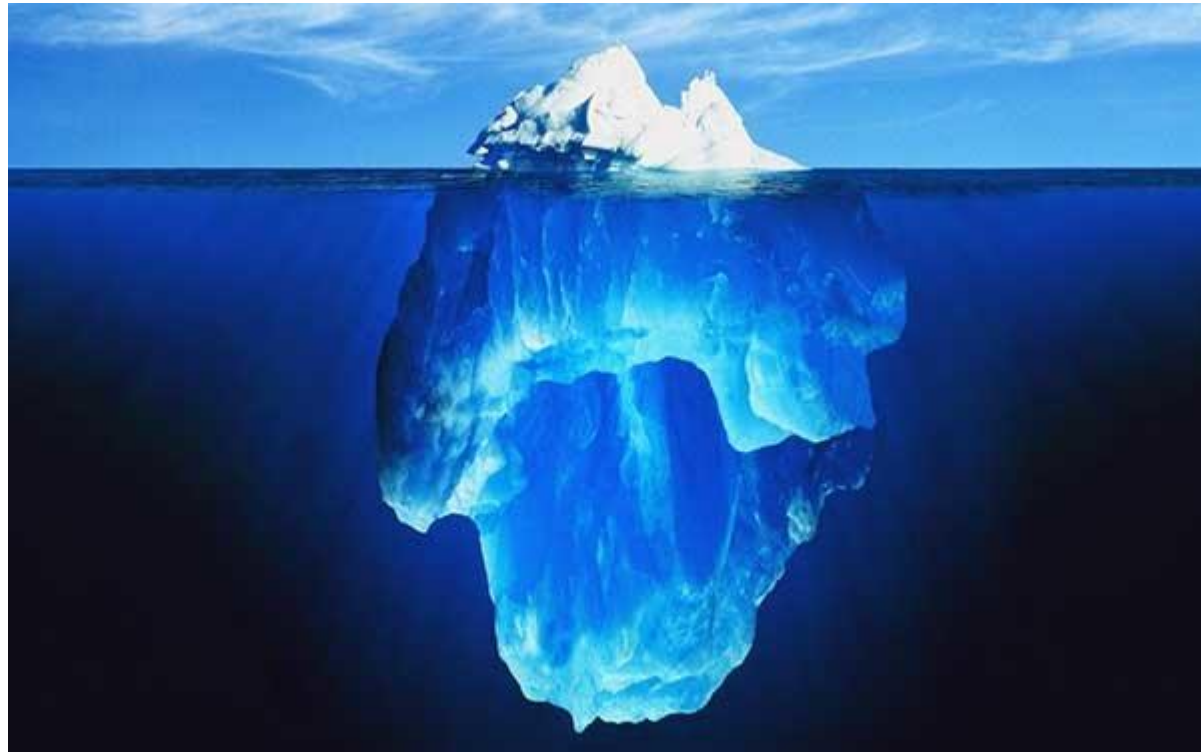
Top 10 skills of 2025

-  Analytical thinking and innovation
-  Active learning and learning strategies
-  Complex problem-solving
-  Critical thinking and analysis
-  Creativity, originality and initiative
-  Leadership and social influence
-  Technology use, monitoring and control
-  Technology design and programming
-  Resilience, stress tolerance and flexibility
-  Reasoning, problem-solving and ideation

Type of skill

-  Problem-solving
-  Self-management
-  Working with people
-  Technology use and development

Iceberg McClelland





Nearly half of university graduates already have the right hard skills they need to enter the jobmarket but lack skills in problem solving, teamwork, business insight and leadership

46% of new hires fail within the 1st 18 months

No less than 89% of these newcomers fail due to a lack of soft skills



HARVARD
UNIVERSITY

Return on Investment of 256%

12% increase in team productivity

Statements

- The more knowledge you have on a specific topic, the better you are at it.
- **Self awareness is key for high performance engineers.**
- In the future, critical thinking will increasingly be done for us by computers.

Takeaways

- If you don't start doing things differently, you will be overwhelmed by the amount of knowledge.
- The future engineers need to focus on the development of skills like analytical thinking, complex problem solving and critical thinking.
- If you want real added value for your company, the key is to recognize the value of soft skills

Thank you



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Knowledge
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The KSC is the connector between companies from the design and manufacturing industry, which bundles knowledge in an accessible way to achieve joint growth and collaborations on a trusted basis.

Thanks for your attention